



Improve your bottom line & strengthen your supply chain

Introduction to C2FO
The world's market for working capital®

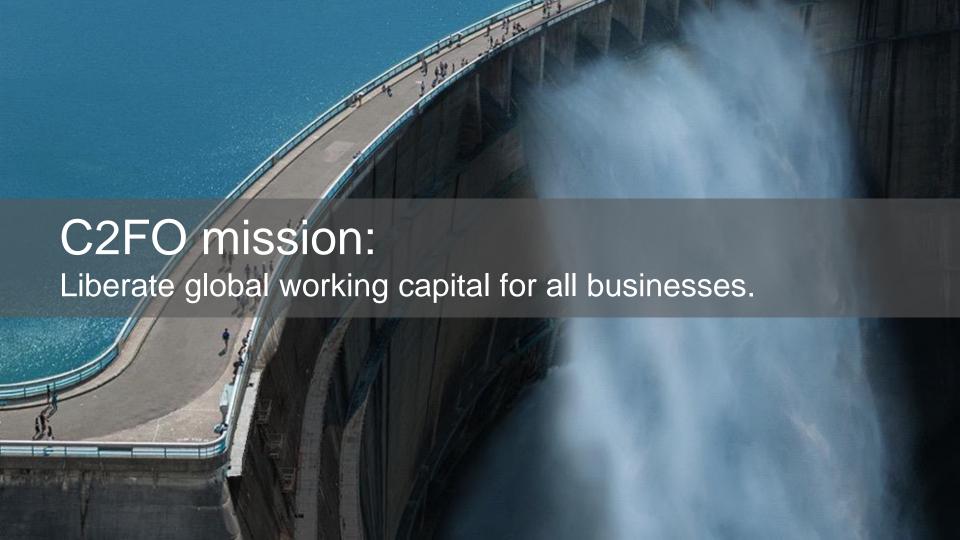
Creating value for Buyers and Suppliers
Colin Sharp, EVP EMEA

22nd May 2019

Name | Phone | email



- About C2FO
- Why C2FO is powerful
- How easy is it to implement
- Questions





C2FO is collaborative cash flow optimisation

C2FO takes buyer's approved invoices and provides a platform for suppliers to *offer a discount* in exchange for an *early payment*.





Creates material value for you and your suppliers

Value to Buyers

- Increase in gross margin & EBITDA
- Supporting financial health of suppliers
- Higher and risk free returns on short-term capital
- Payment terms
- Supply chain cost reduction
- Corporate social responsibility

Value to Suppliers

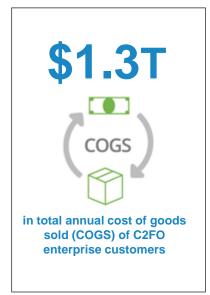
- Access to affordable capital, reducing interest expense
- Help control key financial metrics, manage credit risk
- Fund innovation
- Increase competitiveness
- Very easy-to-use, "two clicks to cash"



Some of the buyer network today

Walmart >	amazon	COSTCO	METRO	JUMBO	Associated British Foods	Travis Perkins	Lyreco, Office DEPOT STAPLES
Pfizer	Kelloggis	Mondelēz,	MOLSON	(PERFEIT)	GLOBAL BEVERAGES	ASDA	Kroger
abbvie	MºKESSON	Walgreens	RITE	Media Markt SATURN	⋆ macys	NORDSTROM	Morrisons
Curining	FAT•N	SUPERVALU.	SAVE MART UPERMARKETS	Н чУ ее.	Vanguard [*] 华润万家	big basket	ॐSave Mart
(III)	intel	PHILIPS	SIEMENS	acer	Haier	BUSE	flex
TARMAC	Telefonica O2	Nirgin man	Singtel	cisco.	Shell Gaz	Chevron	EXON
TIEMON	URBAN OUTFITTERS	UNION PACIFIC	yonde base	U UNIVAR ¹	BOREALIS Keep Discovering	AIR FRANCE	cîti











As of 12/31/18



Market-based discounting captures more discounts

Static discount: Buyer push



Buyer dictates "one rate fits all" early payment terms

You earn less income

Unique price discovery: Supplier pull



Suppliers offer desired rates

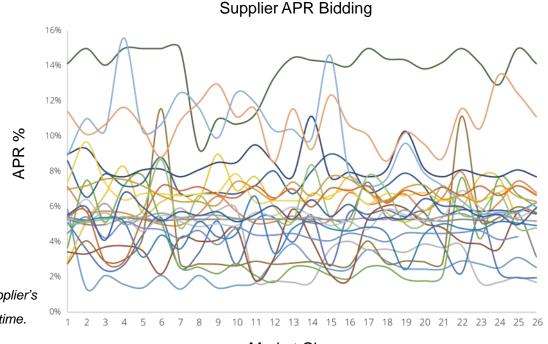
You earn more income



The supplier's need for cash is dynamic

C2FO captures
suppliers' changing
dynamic cost of
working capital over
peaks and valleys
throughout their
fiscal year.

Each color represents a unique supplier's APR offers for early payment over time.



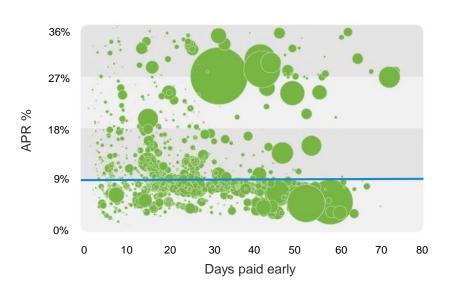


When more suppliers receive early payment, you earn more

Non Market-Based Discounting Produces Limited Returns



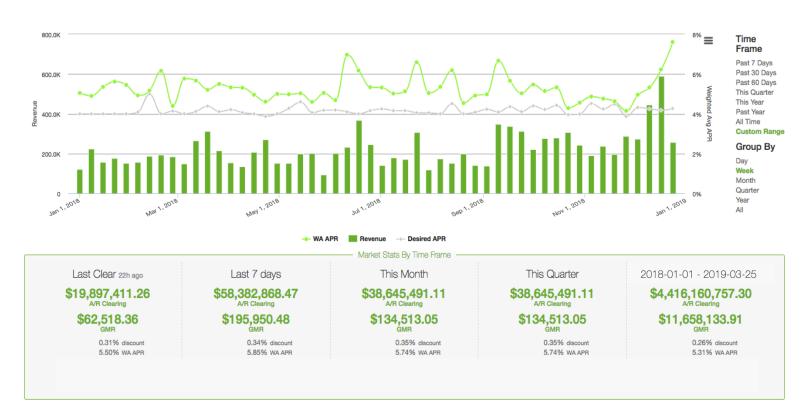
"Market-Based Discounting" Produces Maximum Returns



Note: Both markets average a 9% APR return, but the C2FO market captures more volume and more income because of the patented utility-based-pricing model. Bubble size represents amount of income generated per supplier offer. The graphs show different representations of the same market.



Example buyer results



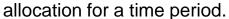
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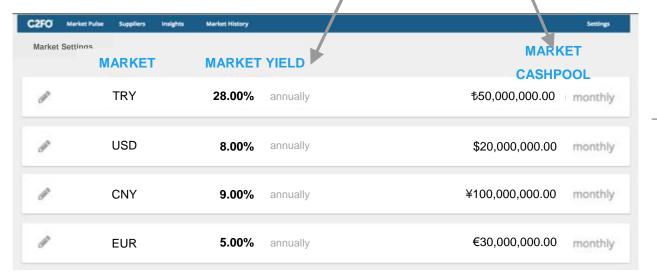


Our market team optimises your performance for you

You approve two main settings. We guarantee results for the period.

You decide the minimum acceptable YIELD and CASHPOOL





Additional market settings we manage for you

- Market type (Geo/Currency/Cost Center)
- Invoice restrictions
- Pav schedule
- Payment processing days
- Holiday schedule
- Adjustment rules
- Global reserves
- Max DPE payment
- Invoice APR minimum
- User permissions

Unique Pricing Capabilities

- In vs. out-of-quarter
- Supplier size (i.e. special rates to meet SME CSR requirements
- vs. Inter-bank Offered Rate
- Set yield targets by period

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Your programme growth requires high-tech & high touch

Our high-tech approach











Data Science

Email

Advertising

Website

Content

with lifetime high-touch engagement

Our high-touch team along with our superior technology delivers more overall value to you and your suppliers.



Supplier

live chat

Market

activity

monitoring





Accurate contact management

Live 1-on-1 supplier demos











Supplier engagement tracking

Supplier relationship management







Perform 1-on-1 personal demos



60+ global dynamic discounting reps



Provide ongoing cash flow planning



Find the right decision makers



Build long-term relationships





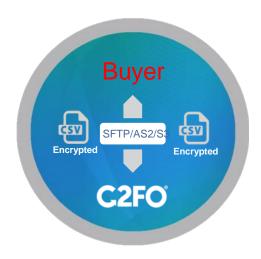
We fit seamlessly into your A/P process





A simple file exchange delivers speed to value

C2FO is NOT AN INTEGRATION. Our fastest go-live is just 37 days!

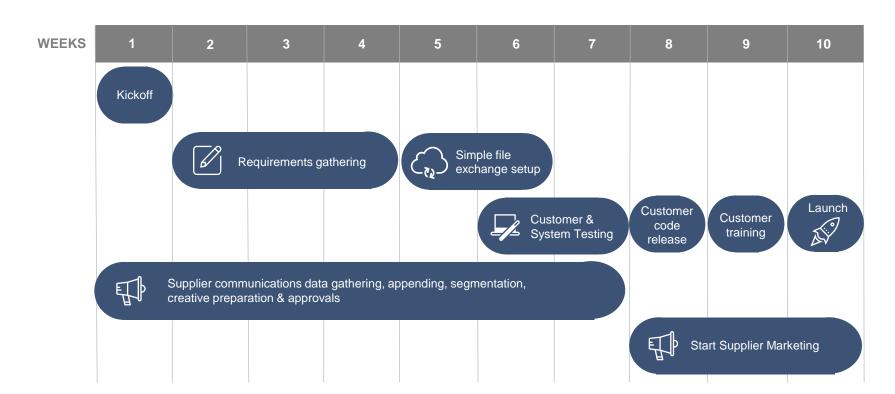


File exchange





Deliver speed to value with an average payback of 4.7 months



Thank You



The World's Market for Working Capital ®

Colin Sharp EVP EMEA

colin.sharp@c2fo.com +44 (0) 07885 374599

Green Park House, 15 Stratton Street, London W1J 8LQ